

# **EXECUTIVE ROLE STATEMENT**

01:45	1	/ 2015		1	/ 2015
Chief Executive			Occupant		

JOB TITLE: MANAGER TRAFFIC OPERATIONS

CLASSIFICATION: SAES 1

# AGENCY: Department of Planning, Transport and Infrastructure

DIVISION: SAFETY AND SERVICE (Operational Services)

#### **GENERAL PURPOSE OF THE ROLE**

The Department of Planning, Transport and Infrastructure works as part of our community to deliver effective planning policy, efficient transport and social and economic infrastructure. This is done by harnessing the diversity of our purposes and our people to improve the lifestyle of all South Australians. By working together we capitalize on a unique and powerful opportunity – to connect with every part of our community and deliver positive outcomes every day.

The Safety and Service Division is one of three divisions within the department and is required to deliver the state's integrated transport and land use plan maximising the use of the state's infrastructure for the benefit of all South Australians. The division has responsibility for efficient, timely and safe public transport systems, connecting businesses to markets by freight, rail and road systems and build South Australia as a competitive well connected state.

Within the division, Operational Services is one of four sections. Headed by the General Manager Operational Services, the section comprises six branches including the Traffic Operations Branch.

The Manager Traffic Operations is responsible to the General Manager Operational Services for:

- Leading, overseeing and delivering effective traffic efficiency across the Adelaide metropolitan area through strategic planning and operational control of traffic systems including managing metropolitan traffic lights and monitoring traffic in and out flow which facilitates the attainment of road transport objectives and operations.
- Planning, leading and influencing the coordination of critical systems, assets and operations which
  enhance the state's road services.
- Leading, influencing and motivating staff, clients and others in the achievement of difficult and sometimes conflicting objectives.
- Resolving complex issues with innovative solutions that are consistent with the SA strategic objectives and national and international developments.
- Shaping, monitoring and evaluating business plans to achieve substantial improvement in a core
  aspect of the department.
- Formulating policies and practices that influence the direction on key corporate issues, position the
  organisation to meet future challenges and enable the achievement of the goals and objectives of
  Operational Services.
- Shaping, monitoring and evaluating business plans to achieve substantial improvement in a core aspect of the department.

## ROLE BACKGROUND

The Manager Traffic Operations provides providing high level leadership to oversee and enable the effective delivery of critical planning and operations for the state's and particularly Adelaide's road traffic movement networks. The Manager Traffic Operations plans, leads and influences the coordination of critical systems, assets and operations which impact on the achievement of agency's strategic traffic movement objectives and functions.

The Manager Traffic Operations delivers authoritative vision, leadership and direction to a large and complex unit, and assigned significant resources, to manage, control and deliver all DPTI critical traffic planning and management operations to enable effective and ongoing coordination of Adelaide's traffic. This includes planning, leading and directing major ongoing and temporary traffic changes that impact on the achievement of efficiencies and improvements in the movement of traffic across the metropolitan area.

The role includes responsibility for overseeing and directing the complex traffic light system, and providing a strategic vision and plan for improved movement of all transport modes across the region, including bus, freight, cars, bicycles, and pedestrian traffic. The Manager Traffic Operations also facilitates the efficient movement of traffic for the preparation and duration of special events in Adelaide which may involve the closure of major roads and the redirection of significant traffic flows.

The role leads and drives positive change for traffic efficiency across the state through initiating and conduct high level, influential and authoritative consultation and liaison with local and state government stakeholders, developers and national counterparts to drive the improvement and function of road traffic operations, legislation and infrastructure.

The Manager Traffic Operations maintains a strong focus on relevant developments, technologies and outcomes nationwide and internationally, and delivers expert direction and oversight for ongoing management of the state's heavy vehicle freighting operations and leading the development of recommendations and plans to support innovative changes.

# **KEY RELATIONSHIPS**

The Manager Traffic Operations:

- Reports to the General Manager Operational Services.
- Negotiates ideas and concepts with the Chief Officer and general managers to achieve the adoption of specific procedures, methods and strategies designed to enhance operations.
- Leads, convinces and motivates staff, clients and others in the achievement of difficult and sometimes conflicting objectives.

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# **KEY OUTCOMES OF ROLE** (General performance measures)

- The delivery of agency policies, strategies and systems that influence, guide and enable the
  effective and integrated operation, management and maintenance of the state's infrastructure.
- The effective, efficient and integrated operation and maintenance of traffic operations.
- The proactive identification, establishment and maintenance of partnerships and strategic alliances with external stakeholders to deliver cross-agency initiatives in support of the government's strategic plan.
- Leadership in the identification and implementation of innovative solutions which improve traffic movement and the economic viability of the state's road transport systems which encompasses the safety and the security concerns of the public consistent with the SA strategic objectives and national and international developments.
- The creation, modelling and implementation of social, ethical, organisational and public sector values and standards which also comply with legislative requirements and lead community expectations.
- The delivery of authoritative advice and consultancy of a strategic, operational or technical
  nature to the Chief Executive, chief officers and the agency in support of high level strategic
  planning and operational efficacy, and enhanced traffic movement efficiency.
- The anticipation, identification, analysis and resolution of highly critical and complex issues, risks and disputes emerging from ongoing operational performance.

#### **KEY CHALLENGES**

- To successfully champion the agency's vision and goals, and maintain business unit consistency with organisational and strategic directions.
- To drive and control the functions of the work group towards efficient and effective delivery consistent with the strategy, policies and priorities of both the agency and the whole-ofgovernment.
- To determine, secure and control substantial resources and systems which drive the effective planning and delivery of operations, programs, projects and initiatives.
- To drive an organisational change agenda and maximise results across all operations.
- To anticipate emerging issues, risks and changing contexts, and develop innovative strategies to solve complex problems and seize opportunities.
- To position the organisation for future success, identify opportunities, transform ideas into actions, and achieve expected outcomes.
- To establish robust processes to monitor and develop staff performance.
- To cooperate positively and constructively with all other sections and divisions to contribute to the achievement of the division's and the agency's stated strategic objectives.

# CONDITIONS

The Manager Traffic Operations will be required to:

- Enter into an annual performance agreement with the Chief Executive and participate in the DPTI Executive Performance Management process (which establishes the key deliverables and targets).
- Actively model and promote the behaviours required under the Code of Ethics for SA Public Sector Employees, and the objectives, values, principles and standards in, or made under the Public Sector Act 2009.
- Actively support and provide a leadership role in relation to government requirements for the
  management of agencies and employees, including workplace safety, improved customer
  service, timely and transparent decision making, administrative efficiency and increased
  workforce diversity.

DPTI supports and actively encourages flexible working arrangements to enable its executives to effectively balance work and life. Such arrangements may be negotiated with the Chief Executive.

#### RESOURCE MANAGEMENT

The following statistics may be directly relevant to particular roles.

Subordinate staff (aggregate) 80 FTE
Financial (Revenue) \$XX pa

(Expenditure) \$XX pa (including salaries)

#### RELEVANT LINKS

SAES Competencies Refer - http://www.saes.sa.gov.au
Code of Ethics for SA Public Sector Employees Refer - http://www.oper.sa.gov.au/

Public Sector Act 2009 Refer - http://www.legislation.sa.gov.au

DPTI's strategic contributions to
 South Australia's Strategic Plan

South Australia's Strategic Plan Refer — http://dpti.sa.gov.au/government\_strategies

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#### **ROLE CONTEXT**

DPTI is a values-driven organisation – our shared values guide the way we work together and our attitudes to work. We have five values that were developed by our people:

**Collaboration** – we work collaboratively as one team to serve our community. This means our diversified teams work together to achieve shared goals.

Honesty – we are honest, open and act with integrity. This means we are truthful, sincere and transparent in our decision making and act at all times in such a way as to uphold the trust of the people we work with.

**Excellence** – we are committed to excellence in everything we do. This means we use our energy, skills and resources to make whatever we are doing the best.

**Enjoyment** – we enjoy our work and recognise our success. This means we have fun at work, celebrate our achievements and foster an environment where our people can thrive.

**Respect** – we respect, understand and value ourselves and every person in our business. This means we listen, embrace diversity in others, and have a consistent application in our approach to one another.

These values help us to focus on how we conduct our business, rather than simply on the result. They provide a framework for decisions and actions that ultimately affect the quality of service we deliver to the South Australian community.

## THE PERSON

The occupant is expected to:

- Be highly respected both professionally and personally by industry.
- Set extraordinarily high standards of personal behaviour and expect them to be replicated in the people they lead.
- Balance people priorities with project priorities.
- Be a fearless change leader and service improver.
- Be flexible, responsive and innovative.
- Shift culture through their interpersonal skills and behaviours.
- Be politically astute and interact well at the most senior levels.
- Engage closely and effectively with stakeholders.

# SELECTION CRITERIA (Applicants will be assessed against the following)

SA Executive Service competencies:

- Shapes strategic thinking and change.
- Achieves results.
- Drives business excellence.
- Forges relationships and engages others.
- Exemplifies personal drive and professionalism.

#### Aboriginal cultural competency:

Proven experience in working with and promoting Aboriginal and Torres Strait Islander people's aspirations to self determination, provide organisational leadership ensuring culturally inclusive programs, community engagement, policies and practices.

#### Other selection criteria:

- A relevant tertiary degree in engineering or another relevant and appropriate discipline.
- Extensive experience in achieving outcomes through leading, motivating and influencing a
  diverse range of staff in the efficient delivery of strategic programs, projects, systems and/or
  services.
- Demonstrated strategic thinking and ability to act with urgency, accept and expect responsibility, successfully lead and implement solutions and change and risk management initiatives across an organisation.
- Proven ability to work under broad direction in determining, measuring and improving performance outcomes and strategically planning multifaceted activities to achieve corporate objectives.
- Comprehensive knowledge of the issues, risks, trends and directions associated with the assigned services, systems and/or programs within a social, economic and commercial context
- Successful experience in influencing sensitive negotiations that engage stakeholders and demonstrate commitment to customers, with writing skills that deliver clear and concise advice appropriate to the audience.
- Demonstrated commitment and ability to facilitate culture change through implementation of the Code of Ethics for the South Australian Public Sector and Professional Conduct Standards within that code, and the DPTI Values.

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